

### **Business Opportunities**

- Retain customers
- Generate fee-based revenues
- Reduce processing costs
- Improve service quality
- Reduce risk

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### Originating for Your Own Institution

- Why?
  - Perception by corporate customers
  - Simplest and most logical way to becoming an ODFI
  - Save money
  - Control rather than being controlled

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### What ODFI Can Originate Internally

- Ask two questions to get the answer:
  - "To whom are we giving or sending checks?"
  - "From whom are we receiving checks?"



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### A Quick Note on Account-to-Account Transfers

- Intended for Consumer Accounts
  - Restrict use to established customers
- Implement account validation by way of trial deposits or Prenotes
- Establish volume and velocity limits
- Debits to an external account should be limited to "like account owners" (A2A)
  - Subject to ACH Rules and Regulation E for unauthorized debits
- Credits maybe to other "non-like accounts" (P2P)

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### Supplementing Fraud Detection Standards for WEB Debits

- Existing Nacha guidance already states
  - "An important element of a commercially reasonable fraudulent transaction detection system would be the adoption of risk-based mechanisms designed to confirm the validity of an account to be debited"
- Screening is supplemented to make "account validation" part of "commercially reasonable fraudulent transaction detection system"
  - Applies to the first use of an account number, or changes to account number
  - Examples of account validation may include:
    - · Prenotification Entries
    - Micro-Entries
    - Third-Party vendor solutions

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### Micro-Entries

- Micro-Entry: a credit or debit Entry used by an Originator for the purpose of verifying a Receiver's account or an individual's access to an account
  - Credit Entry must be in amount under \$1.00
  - Debit Entries must not exceed amount of corresponding credit
    - A debit offset may be more then \$1.00 only if credits total more than \$1.00
  - Credit and Debit Entry must be transmitted and settled simultaneously

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### Micro-Entries

- Company Entry Description Must be:
  - ACCTVERIFY
- Company Name:
  - Must be readily recognizable to the Receiver, and be the same or similar to the Company Name that will be used in future Entries
    - Minor variations to accommodate processing needs

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### Micro-Entries - Phase 2

Effective: March 17, 2023

- Risk management requirements for Originators
  - Must conduct commercially reasonable fraud detection on its use of Micro-Entries, including:
    - The use of commercially reasonable fraud detection to minimize the incidence of fraud schemes that make use of Micro-Entries
    - Monitoring forward and return volumes, at a minimum, establishing a baseline of normal activity

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# Reasons for Becoming an ODFI ODFI as Originator Vendor Due Diligence ODFI/Originator or Third-Party Agreements ODFI Risk Daily Processing Controls Originator Due Diligence

### Building Your Project Team

"If you fail to plan, then plan to fail"

- Get everyone involved
  - Business Development / Sales
    - · Key drivers
  - Operations
  - Audit / Compliance
  - Product Manager(s)
  - Credit Administration
  - Information Technology
  - Training Department



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### Who's Out There?

- Search for multiple vendors
- Network with other FIs
  - Wespay Connect
  - Wespay Advisors
- Narrow down based on requirements
  - Request demos
- Talk to many RFP to few

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### Request for Proposal (RFP)

- What is an RFP?
- It's okay to RFP your existing vendor
  - They should know you're looking



· Vendor must understand you





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### Vendor Requirements

- Operational Controls
  - · How does the product integrate with core?
  - Which SEC Codes are supported?
  - How are files transmitted and accepted?
    - Does the system accept pass through files or do clients have to use vendor supported software?
  - Backoffice functionality?
    - Reversals
    - · Internal Origination
    - Reporting



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### Vendor Requirements

- Credit Risk Controls
  - Is prefunding supported?
  - Does the system use a goods funds model?
  - Does the system support balanced and/or unbalanced Files?
  - How are exposure limits established?
    - File Level
    - · Batch Level
    - · Entry Level

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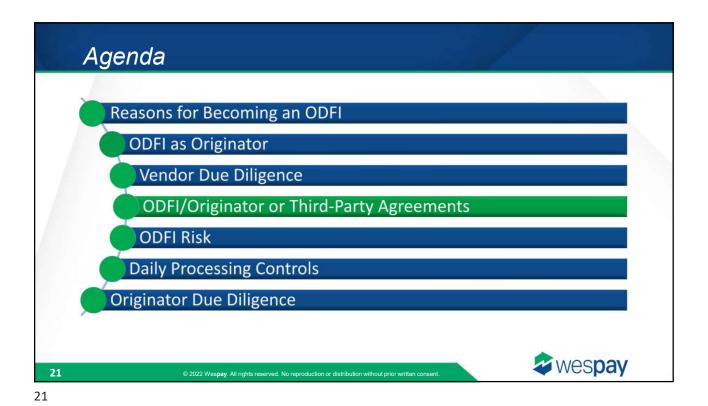
### Vendor Requirements

- Fraud and Risk Controls
  - What are their data security requirements and protocols?
    - Multi-factor authentication
    - · Options for dual control
    - Encryption of data through unsecured electronic networks
    - · Secure storage of data at rest
  - What is their business continuity plan?
  - · Can they provide proof of an annual ACH Audit?
    - Risk Assessment
  - How do they support return rate monitoring?



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Originator or TPS/ODFI Agreements
 Setting expectations

 "People rise to the level that's expected of them"
 Agreement is final say in a court of law
 General terms vs. specifics

 The value of education

### Consistency With Other Agreements

- Deposit Agreement
- Definitions/Glossary
- May amend "from time to time"
- When in doubt don't leave it out
- Treasury Management Terms & Conditions
  - Generally under "Payment Orders" section



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### The Agreement

- Originator authorizes ODFI to originate Entries on its behalf
- Originator agrees to be bound to ACH Rules
- Originator agrees not to violate U.S. Law
- Restrictions on types of origination
- ODFI right to terminate the agreement
- ODFI right to Audit Originator
- If TPS, company has agreement with its Originators that, at a minimum, satisfies above requirements and UCC4A
  - TPS agreement should be similar to ODFI Originator agreement

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### Third-Party Sender Agreement – Additional Considerations

- Nested Third-Party Sender
  - A Third-Party Sender that has an agreement with another Third-Party Sender to act on behalf of an Originator, and does not have a direct agreement with ODFI
  - ODFI's TPS ACH Origination Agreement must address whether or not ODFI will allow TPS to have a Nested Third-Party Sender relationship
    - · Origination Agreement must exist between a TPS and a Nested TPS
    - Applicable to new Origination Agreements effective September 30, 2022, on a going-forward basis
  - Rule does not address or limit number of levels in a Nested TPS arrangement

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### The Agreement (UCC4A)

- Entries will be transmitted through the ACH
- · Choice of Law
- Credit given to RDFI is provisional
- RDFI entitled to a refund

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- Recitals
  - What is the agreement for?
  - · State defined terms
    - Capitalized = ACH Rules
  - Subject to other FI agreements



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### The Agreement (cont.)

- Transmittal of Entries by Originator (TPS)
  - Transmit to specified locations
  - Transmit in agreed upon format



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- Compliance with Security Procedures
  - · Transmission/Web application security
  - Authentication of accountholder and NOT Entries
  - · Originator responsible for safeguards
    - · Adherence to procedures
  - FI accepts Entries in good faith



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### The Agreement (cont.)

- Processing, transmittal and settlement by FI
  - FI transmits to Operator prior to deadlines provided:
    - · Files are received by FI's related cut-off time
    - FI uses reasonable efforts to transmit on time
- On-Us Entries
  - FI "may" credit/debit Receiver's account on Effective Entry Date, even if sent same-day
- Files with today's effective date may process as Same-Day Entries
  - Opt-In vs. Opt-Out of Same-Day Entries

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- Rejection of Entries
  - Non-compliance with data format requirements
  - Non-compliance with security procedures
  - FI notification
    - State how you will notify Originator

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### The Agreement (cont.)

- Cancellation/Amendment by Originator
  - · No right to cancel or amend after receipt by FI
  - FI may make reasonable efforts
  - Unable to cancel after sent to Operator
  - Client retains liability for cancellations/amendments

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- Notice of Returns/NOCs
  - · How will you notify Originator/TPS?
  - · FI will monitor Returns for excessive activity
    - · State your limits
    - What is excessive?
      - 0.5% Unauthorized
      - 3% Administrative
      - 15% Overall
  - NOCs corrected within six Banking Days or prior to next Entry



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### The Agreement (cont.)

- Exposure Limits
  - FI must establish
  - No obligation to fund in excess limit
    - · Or available balance
  - Overlimit files "may" not be processed
  - How is your Exposure Limit defined?
    - Daily
    - Aggregated
    - Transaction level

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- Collateral/Holdback Accounts
  - Collateral account in conjunction with funding
  - Holdback account for debits
  - · Percentage of origination
  - Pro-rated release of funds
- Payment for Entries
  - · Originator/TPS to pay FI for credits
  - FI to fund Originator/TPS for debits
  - Originator/TPS to pay FI for returned debits
  - FI to reimburse Originator/TPS for returned credits



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### The Agreement (cont.)

- Account
  - FI may obtain payment from any and all accounts without prior notice
  - Consider referring back to Deposit Agreement
    - · Originator to maintain sufficient balances
    - · Account may be debited for services
    - · Overdraft interest
    - · Right of offset

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- Account Reconciliation
  - Entries to reflect on Accountholder Statement
  - Originator to notify FI of discrepancies within ?-days
  - FI not liable if not notified within specified period of time
- Originator Representations
  - · Receiver has authorized Entries
  - · Authorization in force at time of transmittal
  - Entries limited to those agreed by FI and Originator/TPS
  - Remain within nature of stated business



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### The Agreement (cont.)

- Originator Representations
  - Indemnifies FI against loss, liability, expense resulting from breach
    - · Includes attorney fees and costs
  - Is liable for fines or fees assessed to FI
  - Is liable for other costs
    - · Research, etc.

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- FI Responsibilities
  - · May rely on information provided by Originator
  - Not responsible for
    - · Data errors sent by Originator
    - · Originator acts or omissions
    - · Acts performed by ACH Operator or RDFI
  - Fl is responsible for;
    - · Performing services as defined by agreement
    - · Negligence or willful misconduct
    - · Actual damages
      - · Not consequential, incidental, punitive, etc.



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### The Agreement (cont.)

- FI Responsibilities
  - Excused from failure in the event of:
    - · Legal action or constraint
    - · Transmission interruption
    - · Equipment failures
    - · Acts of war
    - · Emergency conditions
    - · Other circumstances beyond FI's control
  - FI also excused from failure to transmit when:
    - Exceeding limit on net funds pursuant to Federal Reserve guidelines
    - In FI's judgment, file would violate laws or present risk

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- Inconsistency of name and account number
  - RDFI may post based on account number only
  - Rule applies to FI for On-Us
  - · Originator still obligated to fund
- Payment for services
  - · Originator to pay for services provided
  - Fees subject to change

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### The Agreement (cont.)

- Amendment
  - FI may amend from time to time
  - · Considered received when delivered
    - · Through agreed notification process
    - · Consider electronic notification
  - Single mailing/notification of updated terms
  - · Continued use constitutes agreement and compliance

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- Retention of Data
  - Originator to retain data in compliance with Nacha Rules
  - Authorizations: 2 years retention based on type of authorization
    - RCK: 7 years
  - Originator to provide information to FI upon request
    - · Within (?) days
    - · Give yourself time to respond if needed
  - Originator provides all documentation at own expense

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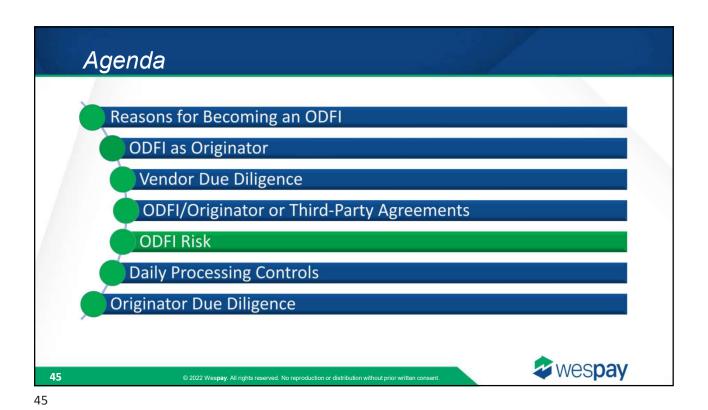
### The Agreement (cont.)

- Cooperation
  - Both parties agree to cooperate in the event of damages or liability incurred by either side related to origination
  - Both will undertake efforts to provide documentation and work together in recovery efforts

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General ODFI Warranties

- Entries authorized by Originator/TPS and Receiver
  - Authorizations have not been revoked at time Entries put into ACH Network
- Entries comply with Rules
- Entries not transmitted on behalf of suspended Originator/TPS
- Entries contain required information
  - Includes proper use of SEC Code

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### General ODFI Warranties (Continued)

- Credit Entries put into network in timely manner
- Debit Entries satisfy obligation or corrects error
- Entries transmitted securely
- Verification of identity of Originator/TPS using Unsecured Electronic Network

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### **ODFI** Noncompliance

- Could be subject to rules enforcement action according to Appendix Nine of ACH Operating Rules
- Possibility of monetary penalties and/or requirement to suspend Originator or Third-Party Sender



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### Risk Management Program

- Be aware of emphasis placed on reducing payments system risk by banking groups/regulators
- Should be implemented before originating ACH Entries
  - Formal ACH Risk Assessment program
    - · Applies to TPS and Nested TPS
- Requires Nacha Audit
  - Applies to TPS and Nested TPS

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### ODFI Risk Management

- Perform due diligence relating to Originator/TPS
  - Capacity to perform obligation to comply with ACH Rules
- Assess nature of ACH activity and risks it presents
- Establish exposure limit for each Non-Consumer Originator/TPS

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### ODFI Risk Management (Continued)

- Established procedures to:
  - Monitor origination and Return activity across multiple Settlement Dates
  - Enforce restrictions on types of Entries that may be originated
  - Enforce exposure limits

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### Types of Risk ODFI May Encounter

- Credit
- Operational
- Fraud
- Third-Party
- Foreign Exchange
- Systemic
- Reputational



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### Credit Risk

- Party to Entry cannot provide necessary funds as contracted, in order for settlement to take place
- Credit risk-related losses usually arise from failure or bankruptcy of company



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### Credit Risk

- ODFI Exposure Credit Entries
  - Period of time between initiation of ACH credit file and Originator funding account
  - · Amount of risk based on total amount of file
  - Originator must have good funds to settle file
  - · ODFI may not reverse due to lack of funding
  - 0-2 days exposure



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### Credit Risk

- ODFI Exposure Debit Entries
  - Date funds available to Originator until debits can no longer be returned by RDFIs
    - Two Banking Days for NSF/Uncollected Funds
    - 60 days+ from Settlement Date for Unauthorized/Revoked
  - Amount of risk based on amount of individual or multiple returned ACH debits

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### Operational Risk

- Risk that Entry is altered or delayed due to unintentional error
- Loss usually due to clerical error or hardware/software failures





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### Fraud Risk

- Risk that payment Entry will be initiated or altered in attempt to misdirect or misappropriate funds
- Embezzlement by DFI employee or someone who gains unauthorized access to system



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### Third-Party Risk

- Risk to ODFI can occur if Third-Party is allowed to bypass ODFI when sending Entries to correspondent that processes for ODFI or when sending directly to ACH Operator
- Risk that a Third-Party operating error affects your FI or your Originator

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### Foreign Exchange Risk

- Risk involved in cross-border ACH Returns
- Foreign exchange rate can change before item is returned



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### Systemic Risk

- Risk that inability of one funds transfer system participant to settle its commitments causes other participants to be unable to settle its commitments
- Sometimes referred to as "domino effect"



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### Reputational Risk

- Caused by a number of situations
  - · Internal errors that become public
  - Fraudulent activity by Originators/TPS
- May result in adverse publicity and potential loss of business
  - Word of mouth
  - Media coverage
  - News publications

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### **Processing Options**

- In-House Processor
  - Requires ODFI to receive origination files from Originator/TPS
  - Requires ODFI to transmit files directly to its ACH Operator
- Third-Party Service Provider
  - Allows ODFI to contract with vendor to do all or part of origination processing

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### **Processing Controls**

- Discussion Items for Originator/TPS
  - Delivery deadlines
  - Delivery methods
  - Input/output criteria
  - Holiday schedules
  - Processing calendar
  - Specification sheet



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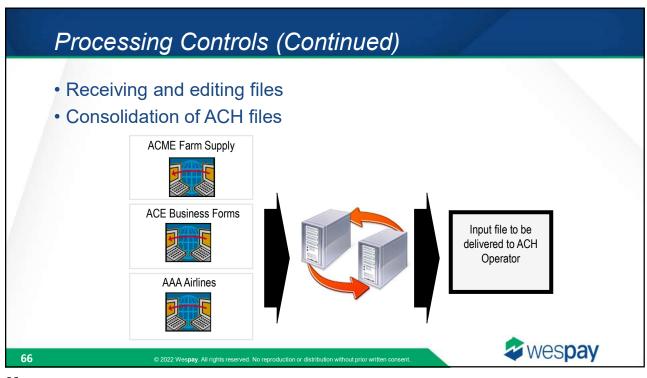
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## Processing Controls (Continued) ODFI controls Contacts ACH Operator Sending Point Originator/TPS Daily procedures checklist Assigning responsibilities Trained staff Contingency plan

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### Exceptions

- File Problems
  - Duplicate
  - Files sent in error
  - Late delivery
  - Lost files
  - Unreadable files



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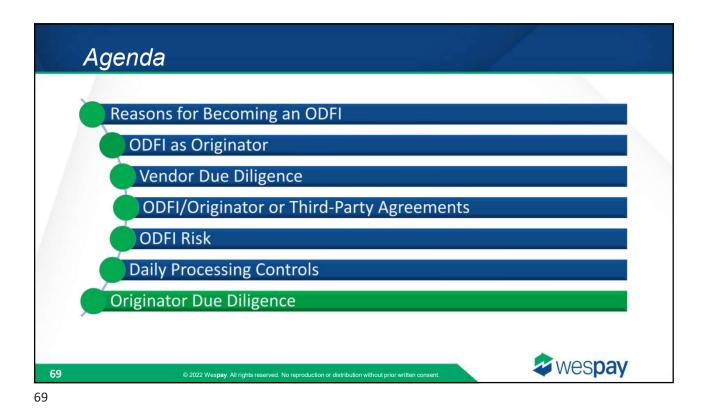
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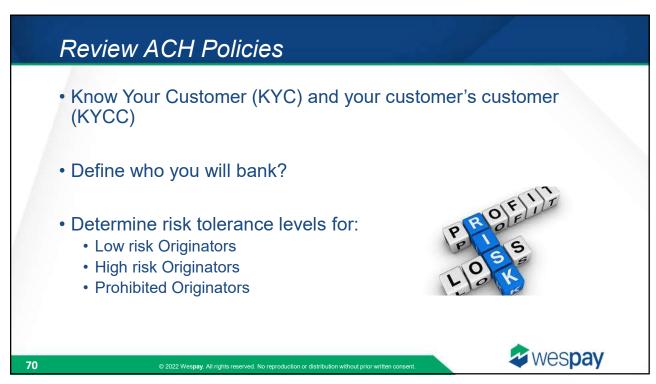
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### Exceptions (Continued)

- Entry Problems
  - Returns & NOCs
  - Dishonored Returns & Refused NOCs
  - Contested Dishonored Returns & Corrected NOCs
  - Rejected Files, Batches or Entries & Reversals







### Review ACH Policies

- · Debits and/or credits
- What types of SEC Codes will you allow?
  - PPD
  - CCD
  - CTX
  - WEB
  - TEL
  - IAT
  - Check Conversion



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### Low Risk

- Payroll for most businesses
  - Not payroll companies
- B2B Payments
  - Manufacturing
  - Engineering
- Direct Payments
  - Property Management (HOA/Apartments)
  - Insurance
  - Most lending (Auto, Mortgage, Credit Card)
    - Not Payday Lenders

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### Higher Risk

- Examples:
  - Credit Repair
  - Mail Order (telemarketing)
  - Payday Lending
  - Foreign Businesses (import / export)
  - Pawn Brokers
  - Precious Metal Dealers
  - Third-Party Senders (TPS)



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### Examples:\* Tax Shelters Digital Content Online Gaming Cannabis Sales Online Tobacco/Liquor Sales Any person or business under investigation Any business where FI lacks expertise Understand the business and how it works! \*Examples used are for some FIs. Your FI may have a different risk tolerance.

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### In addition to regular credit reports . . . Better Business Bureau Negative reports/complaints? http://www.bbb.org/ Dun & Bradstreet Paying bills on time? http://www.dnb.com/ Social Media – "The New Tattle-Tale!" Angi Facebook Yelp

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### Review Previous Statements

- Analysis statement available?
  - Total origination
  - Total Returns
    - Returns by type (if available)
  - Do balances support cash flow?
  - Repeated NSFs
  - Times/duration overdrawn
  - Are volumes consistent with type of business?



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### **Authorization Process**

- Review existing authorization
- · What types of Entries do they Originate?
  - Single, Recurring or Standing
  - Fixed amount or variable
  - Determine how authorizations are obtained
    - PPD Need signatures
    - WEB Review website process
    - TEL Do they have recordings?
- How are authorizations stored?
  - What is the retention period?
    - Must be 2 years following last Entry and/or revocation
      - 7 years for RCK

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### Behind Closed Doors

- Onsite inspection/education
  - Are terminals in a secure area?
  - Is sensitive data securely stored?
  - · Do they conduct employee background checks?
  - Are data-breach procedures in place?
    - · Address notification in agreement
  - Are data security procedures in place?



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### Credit vs. Debit Origination

- Credit origination
  - · Funds available to settle file
  - Prefunding vs. credit facility
- Debit origination
  - Entries returned over time
  - Ability to settle Returns

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### Credit Underwriting

- Based on ability to pay
  - And actual needs
- Generally unsecured line of credit
- Establish limits over multiple Settlement Dates
- Risk of credit deterioration
- Some Originators may not qualify
- Funding/Settlement on Settlement Date of Entries



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### Credit Underwriting Policies

- Establish policy for determining total exposure limit:
  - Ex. credit exposure is 110% of maximum file needs
    - Weekly payroll origination: \$100,000 maximum file X 110% = \$110,000 total exposure
  - Ex. debit exposure is 105% of maximum file needs
- Determine how to handle over-limit files
  - Who can approve and up to what amount?
  - Educate and ensure your credit team understands ACH risk

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### Credit Underwriting Policies

- · What financials will you require for approval?
  - · 3 years of audited financial statements
  - · Personal guarantee
  - How will you handle start-ups?
- When will the approval expire/be reviewed?
  - Best practice: Tie to annual loan renewal



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### Credit Underwriting Policies

- How will you monitor?
  - · Review origination history at annual loan renewal
  - Determine if existing limit is still suitable
  - If volumes or dollars decline, is business at risk?
- What about anomalies?
  - Annual bonuses
  - · Holiday sales



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### Prefunding

- Credit origination
  - · Verify available funds prior to transmitting file
  - Debit on transmission date not Settlement Date
    - · Hold funds
      - Funds frozen by authorities after file is sent
    - · Or transfer to bank-held (settlement) account
      - Originator/TPS loses earnings credit

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### Holdback

- Debit origination
  - · Offset settlement (credit) funds placed on hold
    - Generally held 2-3 Banking Days
    - · Provides time for most Administrative Returns
  - Consider pro-rated holds based on previous Return volume
    - Example: (from Settlement Date)
      - 20% of funds held 3 days
      - 5% of funds held 30 days
      - 2% of funds held 60 days

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### Available Publications for More Information

- 2022 ACH Rules
  - Print version, on-line or digital access
- ACH Compliance Manual—How to Comply with ACH-Related Rules
- ACH Originator Guide

Available at <a href="https://www.mywespay.org/public/s/">https://www.mywespay.org/public/s/</a>



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